# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

## FORM 8-K

CURRENT REPORT<br>Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

## Date of Report (Date of earliest event reported) <br> October 31, 2018

## STURM, RUGER \& COMPANY, INC.

(Exact Name of Registrant as Specified in its Charter)

DELAWARE<br>(State or Other Jurisdiction of Incorporation)

001-10435
(Commission File Number)

06-0633559
(IRS Employer Identification Number)

## ONE LACEY PLACE, SOUTHPORT, CONNECTICUT 06890 <br> (Address of Principal Executive Offices) (Zip Code)

Registrant's telephone number, including area code (203) 259-7843

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

Emerging growth company $\qquad$
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 2.02 Results of Operations and Financial Condition

On October 31, 2018, the Company issued a press release to stockholders and other interested parties regarding financial results for the third quarter ended September 29, 2018. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K and incorporated herein by reference.

The information in this Current Report on Form 8-K and the Exhibit attached hereto shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

## Item 9.01 Financial Statements and Exhibits

Exhibit No. Description
99.1 Press release of Sturm, Ruger \& Company, Inc., dated October 31, 2018, reporting the financial results for the third quarter ended September 29, 2018.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

STURM, RUGER \& COMPANY, INC.

By: /S/ THOMAS A. DINEEN
Name: Thomas A. Dineen
Title: Principal Financial Officer, Principal Accounting Officer, Senior Vice President, Treasurer and Chief Financial Officer

Dated: October 31, 2018

# STURM, RUGER \& CO., INc. 

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FOR IMMEDIATE RELEASE

## STURM, RUGER \& COMPANY, INC. REPORTS THIRD QUARTER <br> DILUTED EARNINGS OF $52 \notin$ PER SHARE AND <br> DECLARES DIVIDEND OF $21 \notin$ PER SHARE

SOUTHPORT, CONNECTICUT, October 31, 2018--Sturm, Ruger \& Company, Inc. (NYSE-RGR) announced today that for the third quarter of 2018 the Company reported net sales of $\$ 114.9$ million and diluted earnings of $52 \not \subset$ per share, compared with net sales of $\$ 104.8$ million and diluted earnings of 53ф per share in the third quarter of 2017.

For the nine months ended September 29, 2018, net sales were $\$ 374.5$ million and diluted earnings were $\$ 2.19$ per share. For the corresponding period in 2017, net sales were $\$ 404.0$ million and diluted earnings were $\$ 2.32$ per share.

The Company also announced today that its Board of Directors declared a dividend of $21 \notin$ per share for the third quarter for stockholders of record as of November 16, 2018, payable on November 30, 2018. This dividend varies every quarter because the Company pays a percentage of earnings rather than a fixed amount per share. This dividend is approximately $40 \%$ of net income.

Chief Executive Officer Christopher J. Killoy made the following observations related to the
Company's 2018 third quarter performance:

- In the third quarter of 2018 , net sales increased $10 \%$ from the third quarter of 2017.
- Earnings per share, which were $52 \not \subset$ in the third quarter of 2018 , benefitted by the following:
- Effective January 1, 2018, the Company adopted Accounting Standards Update 2014-09, Revenue from Contracts with Customers (Topic 606), which modified the timing of revenue recognition related to certain sales promotion activities involving the shipment of no charge firearms. Consequently, net sales in the third quarter of 2018 were increased by $\$ 0.6$ million. As a result, quarterly diluted earnings per share was increased by approximately $1 \phi$.
- The reduced effective tax rate in 2018, resulting from the Tax Cuts and Jobs Act of 2017 , increased the quarterly diluted earnings per share by $7 \phi$.
- The repurchase of 1.3 million shares of common stock in 2017 increased the quarterly diluted earnings per share by $4 \phi$.
- The comparison of earnings per share for the third quarter of 2018 to the third quarter of 2017 was adversely impacted by $16 \not \subset$ due to improved manufacturing efficiencies and favorable leveraging in the current quarter, which reduced the carrying cost of inventory and increased cost of sales in the current quarter by $\$ 0.9$ million. Conversely, unfavorable deleveraging in the prior year increased the carrying cost of inventory and decreased cost of sales by $\$ 2.1$ million in the third quarter of 2017.
- In October 2018, the Company issued a safety bulletin announcing that some Ruger American Pistols chambered in 9 mm may exhibit premature wear of the locking surfaces between the slide and barrel. The Company is offering a free retrofit to customers of affected pistols and recorded a $\$ 1.0$ million expense in the third quarter of 2018 , which was the expected total cost of the safety bulletin.
- Sales of new products, including the Pistol Caliber Carbine, the Mark IV pistol, the LCP II pistol, the EC9s pistol, the Security-9 pistol, and the Precision Rimfire Rifle, represented $\$ 112.7$ million or $30 \%$ of firearm sales in the first nine months of 2018. New product sales include only major new products that were introduced in the past two years.
- The estimated unit sell-through of the Company's products from the independent distributors to retailers increased $1 \%$ in the first nine months of 2018 compared to the prior year period. For the same period, the National Instant Criminal Background Check System ("NICS") background checks (as adjusted by the National Shooting Sports Foundation ("NSSF")) decreased 5\%. The slight increase in estimated sell-through of the Company's products from the independent distributors to retailers is attributable to strong demand for some of the Company's recently introduced products, partially offset by decreased overall consumer demand in the first nine months of 2018.
- During the third quarter of 2018, the Company's finished goods inventory increased by 18,000 units and distributor inventories of the Company's products increased by 22,100 units. In the aggregate,
total Company and distributor inventories decreased 151,700 units from the end of the third quarter of 2017.
- Cash generated from operations during the first nine months of 2018 was $\$ 96$ million. At September 29,2018 , our cash totaled $\$ 138$ million. Our current ratio is 3.5 to 1 and we have no debt.
- In the first nine months of 2018, capital expenditures totaled $\$ 5$ million. We expect our 2018 capital expenditures to total approximately $\$ 10$ million.
- In the first nine months of 2018, the Company returned $\$ 16$ million to its shareholders through the payment of dividends.
- At September 29, 2018, stockholders' equity was $\$ 254$ million, which equates to a book value of $\$ 14.34$ per share, of which $\$ 7.78$ per share is cash.

Today, the Company filed its Quarterly Report on Form 10-Q. The financial statements included in this Quarterly Report on Form 10-Q are attached to this press release.

Tomorrow, November 1, 2018, Sturm, Ruger will host a webcast at 9:00 a.m. ET to discuss the third quarter operating results. Interested parties can access the webcast at Ruger.com/corporate or by dialing 855-871-7398, participant code 1387199 .

The Quarterly Report on Form 10-Q is available on the SEC website at SEC.gov and the Ruger website at Ruger.com/corporate. Investors are urged to read the complete Quarterly Report on Form 10-Q to ensure that they have adequate information to make informed investment judgments.

## About Sturm, Ruger \& Co., Inc.

Sturm, Ruger \& Co., Inc. is one of the nation's leading manufacturers of rugged, reliable firearms for the commercial sporting market. As a full-line manufacturer of American-made firearms, Ruger offers consumers over 600 variations of more than 40 product lines. For more than 60 years, Ruger has been a model of corporate and community responsibility. Our motto, "Arms Makers for Responsible Citizens ${ }^{\circledR}$," echoes the importance of these principles as we work hard to deliver quality and innovative firearms.

The Company may, from time to time, make forward-looking statements and projections concerning future expectations. Such statements are based on current expectations and are subject to certain qualifying risks and uncertainties, such as market demand, sales levels of firearms, anticipated castings sales and earnings, the need for external financing for operations or capital expenditures, the results of pending litigation against the Company, the impact of future firearms control and environmental legislation, and accounting estimates, any one or more of which could cause actual results to differ materially from those projected. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date made. The Company undertakes no obligation to publish revised forward-looking statements to reflect events or circumstances after the date such forward-looking statements are made or to reflect the occurrence of subsequent unanticipated events.

STURM, RUGER \& COMPANY, INC.

CONDENSED CONSOLIDATED BALANCE SHEETS
(Dollars in thousands)

|  | September 29, 2018 | December 31, 2017 |
| :--- | ---: | ---: |
|  |  |  |
| Assets |  |  |
|  |  |  |
| Current Assets | $\$ 137,839$ | $\$ 63,487$ |
| Cash | 46,810 | 60,082 |
| Trade receivables, net |  |  |
|  | 74,198 | 87,592 |
| Gross inventories | $(45,811)$ | $(45,180)$ |
| $\quad$ Less LIFO reserve | $(2,195)$ | $(2,698)$ |
| Less excess and obsolescence reserve | 26,192 | 39,714 |
| Net inventories |  | 3,582 |
| Prepaid expenses and other current assets | 214,423 | 3,501 |
| Total Current Assets | 353,115 | 166,784 |
| Property, plant and equipment | $(268,702)$ | 365,013 |
| $\quad$ Less allowances for depreciation | 84,413 | $(261,218)$ |
| Net property, plant and equipment | 93103,795 |  |
|  |  |  |
| Deferred income taxes | 16,285 | - |
| Other assets | $\$ 316,052$ | 13,739 |
| Total Assets |  | $\$ 284,318$ |

STURM, RUGER \& COMPANY, INC.

CONDENSED CONSOLIDATED BALANCE SHEETS (Continued)
(Dollars in thousands, except per share data)

|  | September 29, 2018 | December 31, 2017 |
| :---: | :---: | :---: |
| Liabilities and Stockholders' Equity |  |  |
| Current Liabilities |  |  |
| Trade accounts payable and accrued expenses | \$ 30,219 | \$ 32,422 |
| Contract liabilities with customers | 5,931 | - |
| Product liability | 765 | 729 |
| Employee compensation and benefits | 19,707 | 14,315 |
| Workers' compensation | 5,175 | 5,211 |
| Total Current Liabilities | 61,797 | 52,677 |
| Product liability | 99 | 90 |
| Deferred income taxes | - | 1,402 |
| Contingent liabilities | - | - |
| Stockholders' Equity |  |  |
| Common Stock, non-voting, par value \$1: Authorized shares 50,000; none issued | - | - |
| Common Stock, par value \$1: |  |  |
| Authorized shares - 40,000,000 |  |  |
| 2018-24,123,418 issued, |  |  |
| 17,458,020 outstanding |  |  |
| $2017-24,092,488$ issued, |  |  |
| 17,427,090 outstanding | 24,123 | 24,092 |
| Additional paid-in capital | 31,721 | 28,329 |
| Retained earnings | 341,907 | 321,323 |
| Less: Treasury stock - at cost 2018-6,665,398 shares |  |  |
| 2017-6,665,398 shares | $(143,595)$ | $(143,595)$ |
| Total Stockholders' Equity | 254,156 | 230,149 |
| Total Liabilities and Stockholders' Equity | \$ 316,052 | \$ 284,318 |

STURM, RUGER \& COMPANY, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME (UNAUDITED)
(Dollars in thousands, except per share data)

|  | Three Months Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { September } 29, \\ 2018 \end{gathered}$ | $\begin{gathered} \text { September 30, } \\ 2017 \end{gathered}$ | $\begin{gathered} \hline \text { September } 29, \\ 2018 \end{gathered}$ | $\begin{gathered} \text { September 30, } \\ 2017 \end{gathered}$ |
| Net firearms sales | \$113,798 | \$103,658 | \$370,697 | \$400,533 |
| Net castings sales | 1,147 | 1,159 | 3,817 | 3,493 |
| Total net sales | 114,945 | 104,817 | 374,514 | 404,026 |
| Cost of products sold | 86,853 | 74,603 | 274,003 | 283,113 |
| Gross profit | 28,092 | 30,214 | 100,511 | 120,913 |
| Operating expenses: <br> Selling <br> General and administrative | $\begin{aligned} & 8,922 \\ & 7,213 \end{aligned}$ | $\begin{array}{r} 10,606 \\ 6,291 \end{array}$ | $\begin{aligned} & 27,045 \\ & 23,545 \end{aligned}$ | $\begin{aligned} & 36,650 \\ & 21,779 \end{aligned}$ |
| Total operating expenses | 16,135 | 16,897 | 50,590 | 58,429 |
| Operating income | 11,957 | 13,317 | 49,921 | 62,484 |
| Other income: Interest expense, net Other income, net | $\begin{aligned} & (92) \\ & 328 \end{aligned}$ | $\begin{aligned} & (30) \\ & 154 \end{aligned}$ | $\begin{gathered} (141) \\ 1,363 \\ \hline \end{gathered}$ | (96) <br> 935 |
| Total other income, net | 236 | 124 | 1,222 | 839 |
| Income before income taxes | 12,193 | 13,441 | 51,143 | 63,323 |
| Income taxes | 2,987 | 4,071 | 12,484 | 21,530 |
| Net income and comprehensive income | \$ 9,206 | \$ 9,370 | \$ 38,659 | \$ 41,793 |
| Basic earnings per share | \$0.53 | \$0.53 | \$2.22 | \$2.34 |
| Diluted earnings per share | \$0.52 | \$0.53 | \$2.19 | \$2.32 |
| Cash dividends per share | \$0.34 | \$0.23 | \$0.89 | \$1.15 |

STURM, RUGER \& COMPANY, INC.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (Dollars in thousands)

|  | Nine Months Ended |  |
| :---: | :---: | :---: |
|  | $\begin{array}{\|c} \hline \text { September } 29, \\ 2018 \end{array}$ | $\begin{array}{\|c} \hline \text { September } 30, \\ 2017 \end{array}$ |
| Operating Activities <br> Net income | \$ 38,659 | \$ 41,793 |
| Adjustments to reconcile net income to cash provided by operating activities: |  |  |
| Depreciation and amortization | 24,517 | 26,026 |
| Slow moving inventory valuation adjustment | (147) | 694 |
| Stock-based compensation | 4,239 | 2,647 |
| (Gain) loss on sale of assets | (9) | 31 |
| Deferred income taxes | $(2,333)$ | 925 |
| Changes in operating assets and liabilities: |  |  |
| Trade receivables | 13,272 | 16,288 |
| Inventories | 13,669 | 1,672 |
| Trade accounts payable and accrued expenses | $(2,238)$ | $(17,805)$ |
| Contract liability to customers | 3,704 | $(17,805)$ |
| Employee compensation and benefits | 5,079 | $(11,028)$ |
| Product liability | 44 | (549) |
| Prepaid expenses, other assets and other liabilities | $(2,878)$ | $(4,259)$ |
| Income taxes payable | , | 2,578 |
| Cash provided by operating activities | 95,578 | 59,013 |
| Investing Activities |  |  |
| Property, plant and equipment additions | $(4,884)$ | $(13,205)$ |
| Proceeds from sale of assets | 9 | 3 |
| Cash used for investing activities | $(4,875)$ | $(13,202)$ |
| Financing Activities |  |  |
| Remittance of taxes withheld from employees related to share-based compensation | (816) | $(2,482)$ |
| Repurchase of common stock |  | $(64,850)$ |
| Dividends paid | $(15,535)$ | $(20,246)$ |
| Cash used for financing activities | $(16,351)$ | $(87,578)$ |
| Increase (decrease) in cash and cash equivalents | 74,352 | $(41,767)$ |
| Cash and cash equivalents at beginning of period | 63,487 | 87,126 |
| Cash and cash equivalents at end of period | \$137,839 | \$ 45,359 |

## Non-GAAP Financial Measure

In an effort to provide investors with additional information regarding its financial results, the Company refers to various United States generally accepted accounting principles ("GAAP") financial measures and one non-GAAP financial measure, EBITDA, which management believes provides useful information to investors. This non-GAAP financial measure may not be comparable to similarly titled financial measures being disclosed by other companies. In addition, the Company believes that the nonGAAP financial measure should be considered in addition to, and not in lieu of, GAAP financial measures. The Company believes that EBITDA is useful to understanding its operating results and the ongoing performance of its underlying business, as EBITDA provides information on the Company's ability to meet its capital expenditure and working capital requirements, and is also an indicator of profitability. The Company believes that this reporting provides better transparency and comparability to its operating results. The Company uses both GAAP and non-GAAP financial measures to evaluate the Company's financial performance.

EBITDA is defined as earnings before interest, taxes, and depreciation and amortization. The Company calculates its EBITDA by adding the amount of interest expense, income tax expense, and depreciation and amortization expenses that have been deducted from net income back into net income, and subtracting the amount of interest income that was included in net income from net income.

## EBITDA

Non-GAAP Reconciliation - EBITDA
(Unaudited, dollars in thousands)

|  | Three Months Ended |  | Nine Months Ended |  |
| :--- | ---: | ---: | ---: | ---: |
|  | September 29, <br> 2018 | September 30, <br> 2017 | September 29, <br> 2018 | September 30, <br> 2017 |
| Net income | $\$ 9,206$ | $\$ 9,370$ | $\$ 38,659$ | $\$ 41,793$ |
|  | 2,987 | 4,071 | 12,484 | 21,530 |
| Income tax expense <br> Depreciation and <br> amortization expense <br> Interest expense, net <br> EBITDA | 8,173 | 7,373 | 24,517 | 26,026 |

