# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

## FORM 8-K

CURRENT REPORT<br>Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

## Date of Report (Date of earliest event reported) <br> July 31, 2019

## STURM, RUGER \& COMPANY, INC.

(Exact Name of Registrant as Specified in its Charter)

DELAWARE<br>(State or Other Jurisdiction of Incorporation)

001-10435
(Commission File Number)

06-0633559
(IRS Employer Identification Number)
ONE LACEY PLACE, SOUTHPORT, CONNECTICUT
(Address of Principal Executive Offices)
(Zip Code)

Registrant's telephone number, including area code (203) 259-7843

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
$\square$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

Emerging growth company $\square$

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 2.02 Results of Operations and Financial Condition

On July 31, 2019, the Company issued a press release to stockholders and other interested parties regarding financial results for the second quarter ended June 29, 2019. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K and incorporated herein by reference.

The information in this Current Report on Form 8-K and the Exhibit attached hereto shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

## Item 9.01 Financial Statements and Exhibits

Exhibit No. Description
99.1 Press release of Sturm, Ruger \& Company, Inc., dated July 31, 2019, reporting the financial results for the second quarter ended June 29, 2019.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

STURM, RUGER \& COMPANY, INC.

## By: /S/ THOMAS A. DINEEN

Name: Thomas A. Dineen
Title: Principal Financial Officer, Principal Accounting Officer, Senior Vice President, Treasurer and Chief Financial Officer

Dated: July 31, 2019

# STURM, RUGER \& CO., inc. 

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FOR IMMEDIATE RELEASE

## STURM, RUGER \& COMPANY, INC. REPORTS SECOND QUARTER <br> DILUTED EARNINGS OF $35 ¢$ PER SHARE AND <br> DECLARES DIVIDEND OF 14¢ PER SHARE

SOUTHPORT, CONNECTICUT, July 31, 2019--Sturm, Ruger \& Company, Inc. (NYSE-RGR) announced today that for the second quarter of 2019 the Company reported net sales of $\$ 96.3$ million and diluted earnings of $35 \notin$ per share, compared with net sales of $\$ 128.4$ million and diluted earnings of $86 \not \subset$ per share in the second quarter of 2018.

For the six months ended June 29, 2019, net sales were $\$ 210.4$ million and diluted earnings were $\$ 1.09$ per share. For the corresponding period in 2018, net sales were $\$ 259.6$ million and diluted earnings were $\$ 1.68$ per share.

The Company also announced today that its Board of Directors declared a dividend of $14 \notin$ per share for the second quarter for stockholders of record as of August 15, 2019, payable on August 30, 2019. This dividend varies every quarter because the Company pays a percentage of earnings rather than a fixed amount per share. This dividend is approximately $40 \%$ of net income.

Chief Executive Officer Christopher J. Killoy commented on the second quarter results, "Thus far, 2019 has been challenging for the firearms industry. Our internal surveys of distributors and retailers indicate that the overall market for new firearms in the first half of the year may have declined more than the adjusted NICS data would indicate. Despite the softness in demand, we will not go down the path of quick fixes, deep discounting and reckless extension of payment terms in an effort to generate better short term results - at the expense of the long term, disciplined execution of our strategy. Our strategy remains focused and consistent. We will continue to develop innovative and exciting new products, optimize our cost efficiency through our commitment to lean business practices, and employ a disciplined approach to capital allocation."

Mr. Killoy, concluded, "We have $\$ 132$ million of cash and short-term investments and no debt, which puts us in a unique position in our industry. We remain financially strong, fiscally disciplined, and focused on delivering long-term value to our shareholders."

Mr. Killoy made the following additional observations related to the Company's 2019 second quarter performance:

- The estimated unit sell-through of the Company's products from the independent distributors to retailers decreased $26 \%$ in the first half of 2019 compared to the prior year period. For the same period, the National Instant Criminal Background Check System ("NICS") background checks (as adjusted by the National Shooting Sports Foundation) decreased 5\%. The greater reduction in the sell-through of the Company's products relative to adjusted NICS background checks may be attributable to the following:
- The aforementioned discounting and extension of payment terms offered by our competitors,
- Relatively fewer new product shipments compared to the first half of 2018, which benefitted from the launch of four major products in December of 2017,
- The loss of a formerly significant distributor that ultimately filed for bankruptcy protection in June 2019,
- Increased sales of used firearms at retail, which are included in adjusted NICS checks, and
- Decreased retailer inventories as the anticipation of further discounting led to cautious buying behavior by retailers.
- Sales of new products, including the Wrangler, which was introduced in April 2019, the Pistol Caliber Carbine, the EC9s pistol, the Security-9 pistol, and the Precision Rimfire Rifle, represented
$\$ 22$ million or $25 \%$ of firearm sales in the second quarter of 2019. New product sales include only major new products that were introduced in the past two years.
- During the second quarter of 2019, total Company and distributor inventories decreased by 18,400 units.
- Cash used by operations during the first half of 2019 was $\$ 6.4$ million. At June 29, 2019, our cash and short-term investments totaled $\$ 132$ million. Our current ratio is 5.1 to 1 and we have no debt.
- In the first half of 2019, capital expenditures totaled $\$ 3.9$ million. We expect our 2019 capital expenditures to total approximately $\$ 15$ million, most of which relate to new product introductions.
- In the first half of 2019 , the Company returned $\$ 10.0$ million to its stockholders through the payment of dividends.
- At June 29, 2019, stockholders' equity was $\$ 275.8$ million, which equates to a book value of $\$ 15.76$ per share, of which $\$ 7.53$ per share is cash and short-term investments.

Today, the Company filed its Quarterly Report on Form 10-Q. The financial statements included in this Quarterly Report on Form 10-Q are attached to this press release.

Tomorrow, August 1, 2019, Sturm, Ruger will host a webcast at 9:00 a.m. ET to discuss the second quarter operating results. Interested parties can access the webcast at Ruger.com/corporate or by dialing 855-871-7398, participant code 5546806.

The Quarterly Report on Form 10-Q is available on the SEC website at SEC.gov and the Ruger website at Ruger.com/corporate. Investors are urged to read the complete Quarterly Report on Form 10-Q to ensure that they have adequate information to make informed investment judgments.

## About Sturm, Ruger \& Co., Inc.

Sturm, Ruger \& Co., Inc. is one of the nation's leading manufacturers of rugged, reliable firearms for the commercial sporting market. As a full-line manufacturer of American-made firearms, Ruger offers consumers over 700 variations of more than 40 product lines. For 70 years, Ruger has been a model of corporate and community responsibility. Our motto, "Arms Makers for Responsible Citizens ${ }^{\circledR}$, " echoes our commitment to these principles as we work hard to deliver quality and innovative firearms.

The Company may, from time to time, make forward-looking statements and projections concerning future expectations. Such statements are based on current expectations and are subject to certain qualifying risks and uncertainties, such as market demand, sales levels of firearms, anticipated castings sales and earnings, the need for external financing for operations or capital expenditures, the results of pending litigation against the Company, the impact of future firearms control and environmental legislation, and accounting estimates, any one or more of which could cause actual results to differ materially from those projected. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date made. The Company undertakes no obligation to publish revised forward-looking statements to reflect events or circumstances after the date such forward-looking statements are made or to reflect the occurrence of subsequent unanticipated events.

STURM, RUGER \& COMPANY, INC.

CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)
(Dollars in thousands)

|  | June 29, 2019 | December 31, 2018 |
| :--- | ---: | ---: |
|  |  |  |
| Assets |  |  |
|  |  |  |
| Current Assets | $\$ 32,220$ | $\$ 38,492$ |
| Cash | 99,562 | 114,326 |
| Short-term investments | 41,494 | 45,031 |
| Trade receivables, net |  |  |
| Gross inventories | 92,619 | 80,288 |
| $\quad$ Less LIFO reserve | $(47,529)$ | $(46,341)$ |
| Less excess and obsolescence reserve | $(2,527)$ |  |
| Net inventories | 41,467 | 31,420 |
| Prepaid expenses and other current assets |  |  |
| Total Current Assets | 220,742 | 2,920 |
| Property, plant and equipment | 357,771 | 232,189 |
| $\quad$ Less allowances for depreciation | $(286,056)$ | 358,756 |
| Net property, plant and equipment | 71,715 | $(276,045)$ |
|  |  | 82,711 |
| Deferred income taxes | 1,844 | 2,969 |
| Other assets | 26,873 | 17,663 |
| Total Assets | $\$ 320,917$ | $\$ 335,532$ |

STURM, RUGER \& COMPANY, INC.

CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (Continued)
(Dollars in thousands, except per share data)

|  | June 29, 2019 | December 31, 2018 |
| :---: | :---: | :---: |
| Liabilities and Stockholders' Equity |  |  |
| Current Liabilities |  |  |
| Trade accounts payable and accrued expenses | \$ 22,528 | \$ 33,021 |
| Contract liabilities with customers | 1,275 | 7,477 |
| Product liability | 1,217 | 1,073 |
| Employee compensation and benefits | 12,716 | 20,729 |
| Workers' compensation | 5,240 | 5,551 |
| Income taxes payable | - | 3,340 |
| Total Current Liabilities | 42,976 | 71,191 |
| Product liability | 73 | 99 |
| Lease liability | 2,028 | - |
| Contingent liabilities | - | - |
| Stockholders' Equity |  |  |
| Common Stock, non-voting, par value \$1: Authorized shares 50,000; none issued | - | - |
| Common Stock, par value \$1: |  |  |
| Authorized shares - 40,000,000 |  |  |
| $2019-24,150,728$ issued, |  |  |
| 17,485,330 outstanding |  |  |
| 2018-24,123,418 issued, |  |  |
| 17,458,020 outstanding | 24,151 | 24,123 |
| Additional paid-in capital | 35,657 | 33,291 |
| Retained earnings | 359,627 | 350,423 |
| Less: Treasury stock - at cost 2019-6,665,398 shares |  |  |
| 2018-6,665,398 shares | $(143,595)$ | $(143,595)$ |
| Total Stockholders' Equity | 275,840 | 264,242 |
| Total Liabilities and Stockholders' Equity | \$ 320,917 | \$ 335,532 |

STURM, RUGER \& COMPANY, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME (UNAUDITED)
(Dollars in thousands, except per share data)

|  | Three Months Ended |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { June } 29, \\ 2019 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { June } 30, \\ 2018 \end{gathered}$ | $\begin{gathered} \hline \text { June } 29, \\ 2019 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { June } 30, \\ 2018 \end{gathered}$ |
| Net firearms sales | \$94,971 | \$127,017 | \$207,903 | \$256,899 |
| Net castings sales | 1,358 | 1,394 | 2,464 | 2,670 |
| Total net sales | 96,329 | 128,411 | 210,367 | 259,569 |
| Cost of products sold | 74,027 | 91,812 | 155,467 | 187,150 |
| Gross profit | 22,302 | 36,599 | 54,900 | 72,419 |
| Operating expenses: <br> Selling <br> General and administrative | $\begin{aligned} & 7,265 \\ & 7,572 \end{aligned}$ | $\begin{aligned} & 9,785 \\ & 7,446 \end{aligned}$ | $\begin{aligned} & 15,396 \\ & 15,586 \end{aligned}$ | $\begin{array}{r} 18,123 \\ 16,332 \\ \hline \end{array}$ |
| Total operating expenses | 14,837 | 17,231 | 30,982 | 34,455 |
| Operating income | 7,465 | 19,368 | 23,918 | 37,964 |
| Other income: Interest income Interest expense Other income, net | $\begin{aligned} & 682 \\ & (25) \\ & 288 \end{aligned}$ | $\begin{aligned} & (22) \\ & 703 \\ & \hline \end{aligned}$ | $\begin{array}{r} 1,361 \\ (51) \\ 582 \\ \hline \end{array}$ | (49) ${ }_{\text {(4) }}$ |
| Total other income, net | 945 | 681 | 1,892 | 986 |
| Income before income taxes | 8,410 | 20,049 | 25,810 | 38,950 |
| Income taxes | 2,177 | 4,860 | 6,544 | 9,497 |
| Net income and comprehensive income | \$ 6,233 | \$ 15,189 | \$ 19,266 | \$ 29,453 |
| Basic earnings per share | \$0.36 | \$0.87 | \$1.10 | \$1.69 |
| Diluted earnings per share | \$0.35 | \$0.86 | \$1.09 | \$1.68 |
| Cash dividends per share | \$0.29 | \$0.32 | \$0.57 | \$0.55 |

STURM, RUGER \& COMPANY, INC.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (Dollars in thousands)

|  | Six Months Ended |  |
| :---: | :---: | :---: |
|  | June 29, 2019 | June 30, 2018 |
| Operating Activities <br> Net income | \$ 19,266 | \$ 29,453 |
| Adjustments to reconcile net income to cash provided by operating activities: |  |  |
| Depreciation and amortization | 14,972 | 16,344 |
| Slow moving inventory valuation adjustment | 1,096 | (348) |
| Stock-based compensation | 3,174 | 2,668 |
| (Gain) loss on sale of assets | 53 | (4) |
| Deferred income taxes | 1,125 | (513) |
| Changes in operating assets and liabilities: |  |  |
| Trade receivables | 3,537 | 9,944 |
| Inventories | $(11,143)$ | 16,049 |
| Trade accounts payable and accrued expenses | $(10,804)$ | $(3,736)$ |
| Contract liability to customers | $(6,202)$ | 4,447 |
| Employee compensation and benefits | $(8,119)$ | 5,242 |
| Product liability | 117 | 73 |
| Prepaid expenses, other assets and other liabilities | $(10,157)$ | 155 |
| Income taxes payable | $(3,340)$ | 1,221 |
| Cash (used for) provided by operating activities | $(6,425)$ | 80,995 |
| Investing Activities |  |  |
| Property, plant and equipment additions | $(3,890)$ | $(2,360)$ |
| Proceeds from sale of assets | 14 | 4 |
| Purchases of short-term investments | $(118,972)$ | - |
| Proceeds from maturities of short-term investments | 133,736 |  |
| Cash provided by (used for) investing activities | 10,888 | $(2,356)$ |
| Financing Activities |  |  |
| Remittance of taxes withheld from employees related to share-based compensation <br> Dividends paid | $(779)$ $(9,956)$ | $(816)$ $(9,599)$ |
| Dividends paid $\quad$ Cash used for financing activities | $(9,956)$ | $(9,599)$ |
| Cash used for financing activities | $(10,735)$ | $(10,415)$ |
| (Decrease) increase in cash and cash equivalents | $(6,272)$ | 68,224 |
| Cash and cash equivalents at beginning of period | 38,492 | 63,487 |
| Cash and cash equivalents at end of period | \$ 32,220 | \$131,711 |

## Non-GAAP Financial Measure

In an effort to provide investors with additional information regarding its financial results, the Company refers to various United States generally accepted accounting principles ("GAAP") financial measures and one non-GAAP financial measure, EBITDA, which management believes provides useful information to investors. This non-GAAP financial measure may not be comparable to similarly titled financial measures being disclosed by other companies. In addition, the Company believes that the nonGAAP financial measure should be considered in addition to, and not in lieu of, GAAP financial measures. The Company believes that EBITDA is useful to understanding its operating results and the ongoing performance of its underlying business, as EBITDA provides information on the Company's ability to meet its capital expenditure and working capital requirements, and is also an indicator of profitability. The Company believes that this reporting provides better transparency and comparability to its operating results. The Company uses both GAAP and non-GAAP financial measures to evaluate the Company's financial performance.

EBITDA is defined as earnings before interest, taxes, and depreciation and amortization. The Company calculates its EBITDA by adding the amount of interest expense, income tax expense, and depreciation and amortization expenses that have been deducted from net income back into net income, and subtracting the amount of interest income that was included in net income from net income.
Non-GAAP Reconciliation - EBITDA

## EBITDA

## (Unaudited, dollars in thousands)

|  | Three Months Ended |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { June } 29, \\ 2019 \end{gathered}$ | $\begin{gathered} \text { June } 30, \\ 2018 \end{gathered}$ | $\begin{gathered} \hline \text { June } 29, \\ 2019 \end{gathered}$ | $\begin{gathered} \text { June } 30, \\ 2018 \end{gathered}$ |
| Net income | \$ 6,233 | \$15,189 | \$19,266 | \$29,453 |
| Income tax expense | 2,177 | 4,860 | 6,544 | 9,497 |
| Depreciation and amortization expense | 7,486 | 8,172 | 14,972 | 16,344 |
| Interest income | (682) | - | $(1,361)$ | - |
| Interest expense | 25 | 22 | 51 | 49 |
| EBITDA | \$15,239 | \$28,243 | \$39,472 | \$55,343 |

